Series II Subjects Files, 1916-1973

Box 12, Folder 4

September 1952 -September 1954

Office Memorandum · UNITED STATES GOVERNMENT

: Rear Admiral H.E. Eccles, USN(Ret) DATE: 11 September 1952 TO

FROM : Como R.W. Bates. USN(Ret)

SUBJECT: Logistics - What is it?

1. I am returning your papers with interest. I think your article is meaty and timely. I do not entirely agree with all of it, as the notes will indicate, but naturally you will accept or reject my thoughts as you deem best. I personally think that in some places it can be shortened and thereby improved, and in some other places expanded and improved. I have no doubt but that if you will rewrite this again and keep the different subjects separated you will have a helpful article.

- 2. You have much to give. It is well that you take a little time and give it your best.
- 5. I learned from it, that is enough!

R.W. BATES.

Office Memorandum • UNITED STATES GOVERNMENT

TO : Captain G.W. Pressey, USN

DATE: 3 October 1952

FROM : Como R.W. Bates, USN

SUBJECT: Trip to Washington

1. I will be in Washington on Monday and Tuesday (6 & 7 October) and will contact you regarding the format of the battle study Battle for Leyte Gulf.

R.W. BATES.

NAVAL WAR COLLEGE NEWPORT, R. I.

October 8, 1952

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CONFIDENTIAL Security Information

MEMORANDUM FOR: Admiral Conolly

T made a trip to Washington, leaving on Sunday, October 5th and conversed with numerous officers while I was there.

- things were going at the War College and I told him very well indeed. I stated that we would also continue to do so as long as we had the active support of the CNO and the VCNO and so long as we only permit the best fitted officers to attend. He said that with the exception of the Korean War, which was a form of stalemate, everything was quiet.
- REAR ADMIRAL FELT: Don Felt was quite critical of BuPers owing to the fact that they have attempted to throw some "spoke" into the Naval War College program. He said that it was clear that Admiral DuBose was not a graduate of the War College. I told him that nothing could be so far from the truth, that he was not only a graduate, but had been Head of Tactics on the Staff as well. I further stated that I was confident that he was a friend of the War College. Felt said that, "then he was signing papers without reading them." I took up this matter with Admiral DuBose.

Admiral Felt felt hurt a little bit in that he had not received a degree from the War College. He said he was receiving invitations to parties given by War College graduates but did not feel sure that he could accept in that he was not listed as a graduate. He referred notably to Captain Carmichael who had been on the Staff for some years and received no degree. I told Felt that in the past we had given degrees to members of the Staff who had done well, and who were not graduates of the College and therefore I would take up his case. So here it is:

3. VICE ADMIRAL DUBOSE: I had a long talk with Admiral DuBose. I wanted to talk with him about my associations with his Bureau, as DuBose is an old friend of mine, and then I threw in the

COMPRENTAL

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haymaker from Don Felt, but did not state who had said it. blamed it on Arleigh Burke, but I said no. Evidently there will no longer be a selection board for choosing those to come to the War College -- that is it will not be a selection board with a War College representative on it. Instead a board of Captains in BuPers will make out a list and will submit it to a board of three Admirals who will do the selecting. I think present members are: Smoot, Joe Bolger and Casey Green. I told him that I didn't care too much about this providing that the thing was honestly done, but I had to remind him that BuPers in the past had provided vast odors from the Fleet and that this could continue. DuBose agreed with this stating that it was true, but that he couldn't help it and that "by the very nature of the beast" it would continue to provide odors even though undeserved. He stated further that he had only limited personnel of competence available to the War College and that he had to divide competent personnel among many commands. He had only about 25% competent officers in any rank.

He was very concerned about the Davis Amendment saying that he would only be able to promote roughly 30% of those that the department had planned originally to promote to LCDR's and CDR's.

I told Admiral DuBose that there was a feeling in the Pentagon that the Chief of Naval Personnel was unfriendly to a degree to the War College and to the principles of higher education. I also told him that some officers in the Pentagon thought from his viewpoint, that he was not a graduate of the War College. He seemed quite startled at this and tried to explain his position, but I was not too concerned as his attitude indicated that he wanted to do the right thing.

He does not think that there will be an increase in pay as recommended by Mrs. Rosenburg. He was supported in this statement by Captain Hoyt, the legal adviser who hangs around the Capitol. Captain Hoyt did say, however, that there was a strong chance that a Survivor Benefit plan would be made effec-The plan now under consideration calls for a pay-back of about twice what is held out of the retired pay. For example: If \$100 of one's retired pay were held out, then the survivor would receive \$200, or double the amount held out. I thought the idea good.

4. ADMIRAL LIBBY: I spoke to Libby about the situation in Korea. Libby said that he would be glad to come up and give a speech in November as it is quite an interesting thing. He seemed rather anxious to make the speech so I submit it to you for consideration.

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- 5. REAR ADMIRAL ARLEIGH BURKE: I had a few minutes with Admiral Burke and he showed me the agenda for the Chiefs of Staff. It was really tough. I had a slight argument over one point, but the matter died "aborning."
- 6. REAR ADMIRAL HARTMAN: In my conference with Admiral Hartman he wanted to know how things were going at the War College. He also seemed pleased about Admiral Conolly's painting which he had arranged. I told him we were delighted with the painting prospect and further told him that Admiral Conolly was having a bust made by Mr. DeWelden. He seemed quite interested in this and stated that DeWelden had been found a seaman or something like that in the Navy and they had taken him out to make busts for Admiral Nimitz, Admiral Spruance, etc.
- 7. GENERAL SHEPHERD: I had luncheon with General Shepherd and his staff which included Major General Brice (air), General Scribner, also air, and his Assistant Commandant Lt. General Thomas. Luncheon was light, but excellent and very friendly. General Shepherd seems a little concerned over the possibility of Eisenhower being elected on the ground that General Eisenhower might desire a General Staff rather than the present organization.

He talked freely of the situation in Korea and seems very pleased of the conduct of his Marines and their morale, and sees no early peace. He seems quite aroused over the fact that we were taken in by Mr. Malik when the armistice was suggested. He was interested in the Marines at the War College and I mentioned two who were doing well, notably Berkley and Bailey. I just happened to think of those two names. As a consequence of this General Shepherd gave very friendly comments concerning Colonel Berkley, although this must not be considered as detrimental to Bailey. We were in a rush that's all.

In the General's mess someone said that it was highly possible that General Bradley would be retiring in January even though his term of office had been extended to December. It was also mentioned that Fechteler was being mentioned as his relief. This startled me a little because what is required here is a knowledge of Global Strategy. I am not sure that Bill is equipped in this line. However, he may be and if he gets the job, I hope he proves to be the best there is.



CONFIDENTIAL Security Information

- 8. REAR ADMIRAL CURTS: I had a very friendly chat with Admiral Curts about my work here and he seemed quite pleased that I wanted nothing from him. He has been quite ill in the hospital at Bethesda, but he is now 9/10 out. In fact he was on the way to the hospital when I stopped him. Admiral Curts asked some questions, inasmuch as this section is somewhat under him, and he seemed quite satisfied of the answers.
- 9. LEYTE GULF: BuPers is looking forward to receiving the First Volume of the Battle for Leyte Gulf and the Training Division is planning to handle it with alacrity. I showed them how I wished it done and they said that they understood.
- 10. VICE ADMIRAL FIFE: I had quite a talk with Jimmy Fife about a lot of things, none of which were particularly important. He asked a lot of questions about Leyte, in particular about the submarines in San Bernardino Strait. My reply to that was that there was a submarine in San Bernardino, but it had been ordered removed by Admiral Nimitz. This surprised him quite a bit so I gave him some more information about it. Fife says he is looking forward to reading this Volume very much.
- 11. FINALLY: Wherever I went I extolled the War College and its accomplishments and received very friendly replies from the many. There seems to be no doubt that we are doing well.
- 12. The Pentagon had radios listening to the World Series. Even DuBose had a large one on and sheepishly turned it off when I arrived, but I told him to turn it back on, as I was as interested as he.

R.W. BATES.

UNCLASSIFIED?

-4-

STANDARD FORM NO. 64

Office Memorandum • United States Government

TO

Secretary

DATE: 31 Oct 1952

FROM:

Head, BatEvalGrpWWII

SUBJECT:

Repair of Recordak; request for

It is requested that Recordak No. 1606 assigned to this office be repaired.

R.W. BATES.



STANDARD FORM NO. 64

Office Memorandum • United States Government

TO : Secretary

DATE: 21 Oct 1952

FROM : Head World War II Battle Evaluation Group

SUBJECT: Battle of Savo Island

1. Mr. Lee Blair of Film Graphics is expected here on November 6th and 7th to discuss film "Battle of Savo Island."

2. I hope to use the room where Mrs. Prasso is so I hope we will be through by then.

R.W. BATES.

5 December 1952 MEMORANDUM From: Head, WWII Battle Evaluation Group Secretary, Naval Wer College Subj: Mrs. Alice G. Hellock, GS-3; sommendation of 1. During the period September 2nd, 1952 to December 4th, 1952, this office was assigned the services of Mrs. Hallock, for the purpose of assisting in the typing of Volume I of the Naval War College Analysis of the Battle for Leyte Gulf. Since this enalysis is to be published by offset printing, it is clear that there could be no mistakes. The typing assignment, therefore, became a very heavy one. Mrs. Hallook is a capable typist and did her work

with such accuracy, nestness and dispatch as to contribute greatly towards the prompt preparation of the above volume for publication. She proved pleasant to work with, and should do well in future assignments of this nature.

It is requested that this be made a part of Mrs. Hallock's Efficiency Rating Report and also be included in her Official File.

> R.W. BATES, Commodore, U.S. Navy.

Copy to Mrs. Alice G. Hallock

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5 December 1952 MEMORANDUM From: Head, WWII Battle Evaluation Group To: Secretary, Naval War College Subj: Mrs. Mary S. Prasso, GS-3; commendation of During the period September 2nd, 1952 to December 4th, 1952, this office was assigned the services of Mrs. Mary S. Prasso, GS-3, for the purpose of assisting in the typing of Volume I of the Naval War College Analysis of the Battle for Leyte Gulf. Since this analysis is to be published by offset printing, it is clear that there could be no mistakes. The typing assignment, therefore, became a very heavy one. 2. Mrs. Prasso proved to be an exceptionally capable typist and her services were invaluable to this office. Her work was done with such accuracy, neatness, understanding, and at the same time with such good humor that the work of the World War II Battle Evaluation Group was greatly facilitated in preparing the above volume for publication. She is strongly recommended for future assignments of this nature. 3. It is requested that this be made a part of Mrs. Prasso's Efficiency Rating Report and also be included in her Official File. R.W. BATES, Commodore, U.S. Navy. Copy to Mrs. Mary S. Prasso

NAVAL WAR COLLEGE NEWPORT, R. I.

16 December 1952

MEMORA NOUN

Prom: Head, World War II Battle Evaluation Group To: Secretary, U.S. Naval War College

Subj: Mr. John H. Wilson, G3-8; commendation of

- 1. During the past two years the World War II Battle Evaluation Group of the Maval War College has been working on a study of the Battle for Leyte Gulf. Volume I (Preliminary Operations) has now been completed.
- 2. All of the twelve plates and the nine diagrams for this study were prepared by Mr. John H. Wilson, GS-9, Maval Mar Games Specialist, who is attached to the drafting room.
- S. The diagrams which are large and quite complicated, were not only beautifully done, but were done with nestness and dispatch. This satisfactory result reflects great credit upon Mr. Wilson, upon Mr. Charles Ward the Head of the Drafting room under whom Mr. Wilson serves, and upon the Haval War College itself.
- 4. Mr. Wilson is a highly capable, very understanding, quiet and unassuming gentleman with a pleasant and friendly manner. He possesses an excellent knowledge in general, of naval matters, and in particular of naval matters similar to those included in the above study and therefore his services have been invaluable. The success of his work on the Battle for Leyte Gulf, as well as his equal success on previous volumes of these studies, shows him to be well qualified for drafting work of this nature.
- 5. It is hoped that he will be available for Volume II of this study.

R.W. BATES

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Copy to Mr. John H. Wilson, GS-9

NOTES -- TRIP TO WASHINGTON

- 1. See MAJGEN A.C. SMITH, USA, Office of Military History, 119 D Street NE Room 607A Tel. 61113.
- 2. Government Printing Office, North Capitol and 8th Sts NW, Tel. Dial 149.
 - (a) See Mr. Altman Room 567 or Tel. 567.(b) See Mr. O.E. Boyd, Room 829 211.
 - 3. Go to Naval Retirement Board (papers in brief case), BUPERS Room G825, Tel. 41116.
- 4. See Admiral LARSON, BUPERS Room 3074, ARLINGTON ANNEX, Tel. 42881.
 - (a) About publication of VOL. I, Battle for Leyte Gulf. (b) Ask for assistance in permanency of my Staff.
- V5. See Naval Historian to discover some way of locating the time of receipt of dispatches by CTF 77 Admiral Kinkaid, and CTF 78, 79 and if possible as well by COMSOWESPAC himself.
 - 6. See about Professor Armstrong's letter concerning communication failure at the Battle of Savo Island. (ltrs in brief case).
 - 7. See Admiral REES, OPNAV, Room 4E388 Pentagon Tel. 52629, and also personnel in OP-54 about Cdr BOWKER.
 - 8. See Admiral CARNEY and discuss with him if possible:
 - (a) Why COMTHIRDFLT bypassed CTF 38 in all dispatches. (b) Tokyo Express concept.
 - 9. Colonel Welch USA, Office of Chief of Information, Dept of Army, Room 2E646 PENTAGON BLDG, Tel. 56688 or 55136.
 - 10. See Mrs. Lily Tanaka Room 216 (H Bq) MAIN Navy Tel. Ext. 64191 or 64551. 6323 767.
 - 11. See about extention of shore duty for TREMBATH, Samuel T.,
 - 12. See about extention of shore duty for TREMBATH, Samuel T., 283 25 59, QMC, USN. (one year extention) (shore duty expires 16 April 1954.

FOLLOWING PAPERS IN BRIEF CASE

- 1. Names of Officers recommended to Staff NWC.
- 2. Names of Army Officers at Military History (Army Section).
- 3. Disability retirement papers (RADM Bates).
- 4. Original Volume I of BatForLeyGlf.

MATTERS TO BE DISCUSSED IN WASHINGTON

OP NAV (Pentagon)

(1) Vice Admiral R. P. BRISCOE Room 4E552 Tel: 77469

», ...»

- (2) Vice Admiral R. A. OFSTIE Room: 4E394 Tel: 52374
- (3) Rear Admiral F. T. WATKINS Room: 4E474 Tel: 54337 About getting Admiral painted
- (4) Rear Admiral K. M. McMANES Room 4E540 Tel: 52757 About Harry Hunter
- (5) Commander DAN T. DRAIN Room 50727 Tel: 54933 About Austrialian Navy Request
- (6) Captain Samuel C. ANDERSON Room 50667 Tel: 75633

46-54

(7) Rear Admiral C. F. ESPE Room 50572 Tel: 53239 About H. Balwin (priority over Adm Morison on Leyte material) - Advisability of

E. R. Ven Swearingen Room 30 Ku Tel: 42881 Pers-C-1 (8) Capt Nytting Say Hello

Lee Herrion about paretions to submarine Plates 3-4 and 9 in Valume I.

MAIN NAVY

(1) Rear Admiral HEFFERNAN Room 2509 Tel: 64443

See about CTF 38 dispatches in Room 1210 MainNavBldg

ARLINGTON ANNEX

Of the first file.

(1) Commander E. C. FINNEY Room 3052 Tel: Ext. 41323 About Microfilming of Deck Logs

(2) Captain W.G. CHAPPLE Pers rm 1803A Tel: 42708

About money for rebuilding 3-418 de 1 1 -

OF NAV (Pencagon) cont

(7) Captain J.S. McKILLIP
Room 58:25 /5/0
Tel: 56270 428 0

ARMY (Pentagon)

Major General A. G. TRUDEAU Army G-2 (/ nil. = /4) Room 2E458 Tel: 53033

OFFICE OF INDUSTRIAL RELATIONS
(1) Rear Admiral George A. HOLDERNESS, Jr.

> Room 222 Pentagon AnnexNC.1 arley Tin Phe Tel: 52003 About civilian draftsmen

Mr. Philip R. Gaudet Naval War Games Specialist(435)



Office Memorandum • United States Government

TO : Flag Secretary, U.S. Naval War Collegente: 13 February 1953

FROM: Head, World War II Battle Evaluation Group

SUBJECT: Navy Department Instructions and Notices, routing to World War II Battle Evaluation Group: request for

1. It is requested that the World War II Battle Evaluation Group, officers and enlisted personnel (YN's) be included in the routing of subject correspondence.

R.W. BATES.



Office Memorandum • United States Government

TO : Captain Mott

DATE: 8 June 1953

FROM : COMO Bates

SUBJECT:

- 1. The Admiral accepts gladly your Volume on the National Security Act and it will be placed in the College Library.
- 2. I have had a copy made of the questions and they will also be placed in the Volume. I am returning herewith your own questionaire.
- 5. I am sure that the reply to your questionaire will be a welcomed addition to this Volume.
- 4. I am signing this because the Admiral is in Washington.
- 5. Many thanks.

R.W. BATES.



Memorandum for the Chief of Staff

From: Head, World War II Bettle Evaluation Group

Subj: Draftsman for WWII BatEvalGrp Work; assignment of

- l. As mentioned to you the other day, and again today, the situation in the Drafting Room, in so far as this office is concerned, is extremely confused. For the past few years, the late Mr. Wilson was the draftsman charged with assisting this office in the preparation of its charts and diagrams. Since his death about two months ago no one has been designated to relieve him, with the result that this office will be increasingly handicapped unless someone of extreme competence is designated. The work here requires a man of considerable skill. The first volume was done by Mr. Ward himself; the later ones by Mr. Wilson.
- 2. I have speken to Mr. Ward on this matter, and he states that, since he is retiring at the end of this month, he is reluctant to assign someone who might not be satisfactory to his successor, whomever that may be.
- 3. Would it be asking too much if I should request a decision in this matter?

R. W. BATES

Office Memorandum • United States Government

TO : Flag Secretary

DATE: 30 Same 1953

FROM : Head, WWII BatEvalGrp, Naval War College

SUBJECT: Framed sign placing of on bulkhead; request for

- 1. It is requested that a framed sign 13"x26" be placed on the bulkhead of Room 0-14.
- 2. The placing of this sign on the bulkhead will necessitate the drilling of one small hole in the plaster and providing a frame hook.

R.W. BATES



Office Memorandum • United States Government

TO : BOQ Officer, Naval Air Station,

DATE: 6 July 1953

Patuxent River, Maryland.

FROM : Commodore Richard W. Bates, USN

SUBJECT: Berthing accomodations; request for

- 1. I would like to reserve a room for the evening of July 12th. I expect to arrive about 2100 that evening to depart about 0900 the following morning.
- 2. Your assistance in providing comfortable berthing accommodations will be greatly appreciated.
- 3. I am on active duty at the Naval War College.

R.W. BATES.



9 July 1955

MEMORANDUM for Admiral Concily

From: Commodore Bates

Subj: CDR Marinke; request for retention in present billet

1. As I told you some time ago, CDR Marinke's services in my section were originally tentative, and were dependent upon his physical condition. He had had serious stomach ulcers, and I took him over to assist me in the study of the Battle of Surigao Strait because he is an expert on reading radar screens and data of that kind. He has done very well, and recently he passed his physical examination and was reported ready for any and all duty.

2. In view of his previous experiences, however, CDR Marinke thinks that this statement of the Medical Corps (to the effect that he is ready for any and all duty) could well be in error, as it is only very recently that he himself has felt any marked improvement. He feels confident that the work in the World War II Battle Evaluation Group is beneficial to him, and he desires to continue with it. I likewise desire him to continue the work, provided it doesn't interfere with his career program.

- That the Career Planning Board thought that CDR Marinke sught to go to sea. Admiral Smoot further said that if CDR Marinke did not care to go to sea for the present, he should submit a letter to the Bureau to that effect. I sent for him (he was home on leave at the time) and gave him the problem to decide for himself. His decision is here in the attached letter. It is to remain at the War College for another year; provided, of course, that this meets with your approval. Meanwhile, I wrote to Admiral Smoot and told him that CDR Marinke preferred to remain on his present assignment, which he has not yet finished, and that he would submit a letter to that effect.
- 4. I have found Marinke very helpful, and it would be too bad if the work which he has been "spading on" should be lost.
- 5. I have spoken to CAPT Lyman on this matter, and I know that I have mentioned it to you on many occasions; so I have hopes that you will feel willing to sign the attached First Endorsement which I have prepared with CAPT Lyman.

6. For your information, I am at present in the Maval Hospital with that famous "Newportitis" disease. I am convinced that it comes from the Mewport water, because on two or three occasions in the years I have been here, I have gone to the hospital at about the same time of year, when the water was low in the reservoirs. The Hospital doesn't think it is the water. They think it may well be the vast amount of chemicals placed in it for purification. Whatever it is, it is very unpleasant to "open fire" with both ends at once! But most of this is ever new, and I hope to be out of here by tomorrow, in which case I go to Celifornia for a couple of weeks.

7. I don't envy you your assignment in Washington, where the weather is evidently intensely hot. Fortunately, of course, you are working in an air-cooled building, which is helpful. I certainly hope that you have recovered from your cold, and that the shift from the cool office to the outside heat does not adversely affect you.

With best regards,

R. W. BATES

Office Memorandum • UNITED STATES GOVERNMENT

TO : Executive Secretary,

Committee on Awards

FROM : Commodore Bates

SUBJECT:

I am not familiar with the Microcard Reader system. I am quite familiary with the Microfilm system, and I imagine that the Microcard Reader system should be much better than Microfilm, in that the Microcard system appears to reduce to infinitely smaller space even the large body of material now contained on Microfilm. Also, the reading of Microfilm by RECORDAK is a most difficult process. It is hard to read, hard to focus correctly, and, over a period of time, it is a great strain on the eye and brain. Any process which will improve on the Microfilm system should be of value to the College.

R. W. BATES

DATE: 13 July 1953

Office Memorandum . UNITED STATES GOVERNMENT

TO

CAPT R. E. Baker (MC).

DATE: 7 August 1953

Medical Officer, U.S. Maval Station, Newport, R.I.

FROM:

RAIM Bates

SUBJECT:

Mosquito control.

- 1. I am in receipt of your memorandum of 13 July regarding mosquito control, and appreciate what you have done about it. I concur that it is rather silly to undertake airplane spraying if it isn't necessary or if the costs are excessive. I want you to know, however, that the action you started regarding Admiral Conolly's home and yard was effective and that no one was bothered by mosquitoes. For that I give you thanks.
- 2. I hope to see you one of these days, but I have been in California and am just getting back into my work again.

R. W. BATES



Office Memorandum . UNITED STATES GOVERNMENT

TO : Captain Davis. Intelligence Dept.

DATE: 6 November 1953

FROM : Commodore Bates, WWII BatEval@rp.

SUBJECT: VENEZUELAN Request for Training Films

1. The Battle of the Coral Sea and The Battle of Midway prepared by the Naval War College are not releasable to any foreign nation.

2. This command has no knowledge of any film of the Japanese attack on Pearl Harbor or the Second Battle of the Philippine Sea.

R.W. BATES

NAVAL WAR COLLEGE NEWPORT, R. I. CONFIDENTIAL 14 December 1953

MEMORANDUM TO: President, U.S. Naval War College

Sub j: Report of Trip to Washington, D.C., 7-11 December 1953

ADMIRAL CARNEY: I saw Admiral Carney for but a fleeting moment. The JCS have been in continious session since SECDEF announced the cut of 10% in Army, Navy and Marines. I will tell you a little about this privately. Admiral Carney is not available at present.

ADMIRAL DUNCAN: I had a long talk with Admiral Duncan about many things but about nothing in particular. He asked what the rumors were about top commands. I said Cassidy for Duncan, Duncan for McCormick, McCormick for Conolly. Since this would give naval aviation both major fleet commands this meant something would have to give way and that meant Stump in the Pacific, Admiral Duncan said that he didn't know yet what Admiral Carney had in mind but suggested if I wanted more dope to ease over to the rumor factories in Norfolk. I didn't tell him that I had just got this from Admiral Ingersoll CofS for Admiral McCormick and hence was a Norfolk rumor.

The Admiral let me set there as he discussed T.S. matters.

He wanted to know about you and Conolly.

ADMIRAL GOOD: Admiral Good said that all he had "hot" at present as regards the War College was the question as to whether or not we were to get the \$5,000,000 we were asking for for the electronic maneuver board. I told him that I had never heard of this figure; was sure that it was wrong; that it was much lower; that much money had been expended already and that although I wasn't authorized to speak for the War College I felt sure that my statement that it was essential and must have top priority was correct and therefore I insisted that he keep it in the budget. He said that he would do what he could. He seemed dubious and therefore I feel that we must follow this NOW.

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ADMIRAL CROMMELIN: Admiral Crommelin said that he was sure that the Navy in the end was going to go ahead with the SECDEF's cut, that this would be taken from the SHORE Establishment; that the ships at sea would continue to operate with 80% of complement; and that this was standard for peacetime complements. He said that there were numerous billets at sea and on shore for flag officers becoming vacant but that there was no leak as to who was going to fill them.

ADMIRAL HOLLOWAY: I saw him for a brief moment since he was going out of town to make a speech somewhere.

ADMIRAL ARNOLD: Admiral Arnold who was a member of the Womble Board talked to me about it. He said that when first submitted it had been returned by the Asst. SECDEF (Takink // in order to remove certain criticisms. Despite this he thought that it was good and would get some results but what was the question. He had no particular thought for the War College but he is definitely sold on education for high command.

ADMIRAL LARSON: Admiral Larson says that the officers to go to the War College new year have been selected; that they are the cream of the crop and that no college is to have any better students than the Naval War College. He said that the release of the list was being held up because some high commands were endeavoring to pry some of them loose for their commands. I told Admiral Larson that he must hold the line; that an officer who is very good now will be much better later if he is given a War College course; that we are all building for the immediate future as well as for long range and that the fleet commanders etc. should he told to do with someone else.

He took charge of my Volume I of the Battle for Leyte Gulf and it should be out in about three months. They are very pleased with it.

We have had the distribution here. He wished to know whether I would like them to do it there. I said that I would but that since it was an operations job perhaps we should retain it. I said that I would look into it. The distribution of these books is a terrific job!

ADMIRAL McMANUS: Admiral McManus stated that since they had selected some Reserve Captains and Commodores to be made Rear Admirals there was very heavy political pressure to promote all Commodores to Rear Admiral (Reserve). I vigorously opposed it and pointed out that if they did this they would have to promote



CONFIDENTIAL

all Commodores (Regular) to be Rear Admirals.

I also vigorously opposed advancing any but a few of the decorated officers to Rear Admirals and recommended that they do away from now on with this policy. I further suggested they make it retroactive if they could.

R.W. BATES.

UNCLASSIFIED



STANDARD FORM NO. 64

Office Memorandum . UNITED STATES GOVERNMENT

TO: Commo Bates

DATE:

FROM:

CITDIECT.

When I was on the Yorklown in 1941-42 we used sound bags to make musage through and had a streamer 2-3 feet attached.

V. R.

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Noted with

NAVAL WAR COLLEGE NEWPORT, R. I.

17 December 1953

MEMORANDUM TO: President, U.S. Naval War College

Subj: Report of Trip to New York, 15-17 December 1953.

1. Visit to Film Graphics.

My trip to New York was productive but not to the extent that I had anticipated. Film Graphics which is making the animated film of the Battle of Savo Island has been asking me to come up there and suggested Wednesday as the correct date. When I got there I discovered that they were somewhat overoptimistic and that certain film was not ready. However, some film was ready and in general it is quite satisfactory.

Some minor technical points have arisen and I am now endeavoring to find the correct answers. One of these is how a message-drop is dropped from a plane to a ship. So far I have received two answers: (1) By attaching the message to an empty cartridge container. (2) By placing the message is in a sandbag which is dropped on the deck. I think this latter method is correct, but I cannot find the length of the line if any is attached to the sandbag.

I plan to have the film, as its parts are completed, brought to the War College and shown to any interested members of the Staff so that if any changes should be made, they are accomplished before the voice and the film have been permanently hooked together. This has been the practice in the past and in general has been effective.

2. Admiral Conolly.

(con i udding o me

I delivered Admiral Conolly's gift to him at his home on Long Island. Both he and Mrs. Conolly were visibly affected by the thoughtfulness of the Staff of the College and they put the gift into immediate use. They said it was exactly what they needed and I am sure that it was so. I will tell you what problems Admiral Conolly is discovering in his work as President of L.I.U. when you call for me.

Birguhn.

R.W. BATES

Office Memorandum • United States Government

TO

President

DATE: January 21, 1954

FROM:

COMO Bates

SUBJECT:

Admiral Espe's letter.

1. I have no objection to sending the overlays to Washington. If they are as touchy as they say on certain sensitive matter it might be well to have them look at these even though they are not classified. I carefully explained this fact to them and at the time they said that I did not have to worry if they were unclassified. Now they have changed their minds.

2. My thoughts on having a representative of Security appear here were brought on by the fact that the War College Security people said that it was difficult to follow the various security changes and it might be well if some one came up and pointed out the best opinions in this matter.

R. W. BATES



Office Memorandum • UNITED STATES GOVERNMENT

TO : Mr. John J. Hession:

DATE: 3 Feb 1954

FROM : Commodore R.W. Bates, USN

SUBJECT: Volume I, Battle for Leyte Gulf

1. Haste makes wastel

2. The Table of Contents of Volume I, Battle for Leyte Gulf requires a change. Please insert the enclosed page with the others.

R.W. BATES

AB:RWB/com

28 February 1954

MEMORANDUM

Prom: Head, WWII Battle Evaluation Group To: Chief of Staff, Maval War College

Subj: Remarking of Waval War College material previously classified RESTRICTED

Ref: (a) NAVWARCOL NOTICE 5510

Encl: (1) List of Naval War College material held by this department remarked to Unclassified

- 1. In compliance with reference (a), a report of progress on the reclassification of material held by this department is submitted herewith.
- 2. Enclosure (1) lists the material previously classified restricted which has been remarked to unclassified.

R. W. BATES

STANDARD FORM NO. 64

Office Memorandum . United States Government

TO

Admiral R.L. Conolly

DATE: 25 March 1954

FROM

COMO R.W. Bates

SUBJECT:

I have rewritten the last paragraph of the comments on 78.3.

I think this is more to the point and will more likely meet with your approval.

With best regards.

R.W. BATES



NAVAL WAR COLLEGE NEWPORT, R. I.

AB: RWB/mmb

30 April 1954

MEMORANDUM

From: Head, WWII Battle Evaluation Group To: Chief of Staff, Naval War College

Subj: Remarking of Naval War College material previously classified RESTRICTED

Ref: (a) NAVWARCOL NOTICE 5510

1. In compliance with reference (a), a report of progress on the reclassification of material held by this department is submitted herewith.

2. All Naval War College material previously classified restricted have been remarked.

R.W. BATES

Office Memorandum • United States Government

TO: Vice Admiral Lynde D. McCormick, USN DATE: 3 May 1954

Via: Rear Admiral Thomas H. Robbins, Jr., USN

FROM : Como R.W. Bates, USN

SUBJECT: Lecture of Hon. H.C. Lodge, 18 May 1954

In confirmation of my remarks of yesterday, Vice Admiral Strubble of the UN asked me to tell you the following: If you are planning to have a luncheon for Mr. Lodge he hopes to attend, but if there is a Security Council meeting held that day he will not be able to attend, but will have to depart before the luncheon.

Admiral Strubble infers that in this latter case a glass of milk and a sandwich would be about the maximum food he could take.

R.W. BATES



3 May 1954

MEMORANDUM

Subj: Battle of Savo Island film; showing of

1. In the Pringle Hall Auditorium of the Naval War College
at 1000, 7 May 1954 (Friday) Part I and possibly Part II
of the Battle of Savo Island film now being produced in
New York City will be shown.

- 2. This showing is merely to insure that there are no errors in the film, notably in relation to the live film.
- 3. All members of the Staff are invited, and any students who may choose to appear, are welcome. Their comments on matters of fact will be appreciated.

R.W. BATES

Will be dissemented Will a NWC notice. INC by a NWC Burton

Office Memorandum • UNITED STATES GOVERNMENT

TO

President, Naval War College

DATE: 10 May 1954

FROM:

COMO R.W. Bates

SUBJECT: Rear Admiral John J. Bergen, USNR

- 1. I had a telephone conversation with Rear Admiral John J. Bergen, USWR to kidd him about the attached advertisement out of Time Magazine.
- 2. Bergen says that it was a surprise to him; that he had permitted them to use his name if they would give \$500.00 to the Navy Relief; and that he mid not expect anything like this. It looks like him!
- 3. He is going to the West Coast at the end of the week with Admiral Carney. Admiral Carney apparently is going to make a speech out there on Armed Porces Day and Bergen is going on business.
- 4. He seems to be interested in getting in contact with you over the Global Strategy civilians, and says that if you will ask him to come up he will come up almost any day and inferred that this week would

Office Memorandum • United States Government

TO

DATE:

FROM:

SUBJECT:

be fine until the time that he has to go to the coast. He thought that he could arrive in the morning and return to New York in the afternoon.

5. As you perhaps know, he contributed a lot toward Global Strategy in advising Admiral Conolly concerning the civilians and it is quite possible you might find him equally helpful.

R.W. BATES

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Office Memorandum • UNITED STATES GOVERNMENT

TO

President, Naval War College

DATE:

10 May 1954

FROM:

Commodore R. W. Bates

SUBJECT:

Reception at the Reading Room, Saturday May 22nd.

1. The President of the Newport Reading Room, Mr. Gustave White, yesterday asked me whether you had received the invitation for the 22nd, and was interested in knowing whether it was a firm date.

2. I told him that I knew that you had received the invitation over the telephone and had preferred the 22nd over the 15th, I therefore told him that I felt that the 22nd was a firm date

Office Memorandum . UNITED STATES GOVERNMENT

TO

President. Naval War College

10 May 1954

FROM : Como R.W. Bates

SUBJECT:

Newport Reading Room

- 1. In accordance with their practice of previous years, the Newport Reading Room is anxious to invite the Flag Officers who will be here during Fleet Week, and all Global Strategy guests, including reserve officers, to avail themselves of the hospitality of the Club during Fleet Week and during the Global Strategy Discussions. The President of the Reading Room says that they wish to do this in order to assist in making the stay of the distinguished guests of the War College as pleasant as possible.
- 2. They would like, therefore, to have a list of the guests who have accepted invitations to Fleet Week and to Global Strategy, and would like a later list of the later acceptances, so that they may mail them personal invitations.
- 3. Have I your permission to obtain these lists from your Aide and from Commander Collison?



fice Memorandum •

TO

Mrs. Morris

DATE: 19 May 1954

FROM : Como R.W. Bates

SUBJECT:

Como R.W. Bates; trip to Washington, D.C.

Departed Newport, R.I., 1530, 16 May 1954 Arrived Washington, D.C. 2020, 16 May 1954

Departed Washington, D.C. 1400, 18 May 1954 Arrived Newport, R.I., 1830, 18 May 1954

Travel from Newport, R.I. to Hillsgrove and return performed by government vehicle.

Travel from Providence, R.I. to Washington, D.C. and return performed by commercial air.

Government Quarters were not available.



19 May 1954

MEMORANDMU FOR: President, Naval War College

Via: Chief of Staff

حيين بريكا

1. On my trip to Washington, D.C. I conversed with the following officers and accomplished the following items:

(1) Captain McElroy, Head of Naval Photographic Center:

The first eight reels which composed Parts I and II of the Battle of Savo Island were shown at the Haval Photographic Center, HAS, Anacostia, D.C. and except for certain minor changes which had already been observed here at the War College showing, were accepted.

The general opinion was very favorable indeed.

(2) Captain Mutting, Head of Training and Education:

Captain Nutting informed me that the Volume I of the Battle for Leyte Gulf has been printed by the Government Printing Office and will be mailed out shortly. I requested him not to mail it out until a copy had been sent to me for my inspection as the original printing of the Battle of Savo Island had been highly unsatisfactory and had required complete rejection.

(3) Admiral Schindler:

I had an early morning session with Admiral Schindler on the subject of the Naval Warfare Analysis Group--this is the new name of the Naval Warfare Study Group.

Admiral Schindler told me that the concept had met with universal approval; there were no objections to it solfarelle said that the papers had been in the basket of the Vice Chief of Naval Operations for sometime with no action presumably because he is waiting for the arrival of Admiral Briscoe who will head OP-3. He said that he considered it quite important to get started on this project and that he would brief Admiral Briscoe on it as soon as he could. He stated that he thought that the War College's concept of having this Group in Newport near the War College made a great deal of sense and that he

would withdraw his own recommendation to keep it in Washington.

He estimates that there would be about forty scientists in the Group with a civilian scientist as the director; that he wished to have some Maval officers in the Group and that these would come from the few officers studying analyses at the Post-graduate School at Monterey, which group had been started about three years ago for purposes just like this. He also said that he felt that this Maval Warfare Analysis Group should be under the Chief of Naval Operations and not under the Secretary of any other group now in existence. He wished it to be entirely separate, but to have close contact with other groups such as the OMR.

He wanted to know whether I thought it would be better to have this Group administered by a university such as MIT or by the Maval War College. Then he addressed me the query "Is the Maval War College authorized to administer something like this?". I told him that I did not know, but that I felt that if we had the authority, we wouldn't choose to do it. I further stated that this was simply my opinion and that I would refer it to the President of the Maval War College for a decision.

Admiral Schindler says that he has, in mind a lot of problems which he would like this Group start on, but he concurs, in general, with the concept which all of us have that the Group should be allowed to develop its own problems.

I think that the information that we have had heretofore is very similar to that which I obtained from Admiral Schindler with the exception of the thought that we might like to administer it. I told him that it was my understanding that we felt that:

- (a) It should be under the Chief of Maval Operations.
 (b) Should be in this vicinity.
- (c) Should have a Flag Officer in Washington as a sort of "spiritual head".

(4) Admiral Duncan:

i , --

I had a long talk with Admiral Duncan about a lot of things mostly about Pensacola. He is interested in Pensacola in a historical way.

He asked me to explain to him what this Fleet week Type Commanders Conference was and I went to great lengths to explain how it operates and, how effective it was last year, and how successful we hope it will be this year. I pointed out that the Type Commanders Conferences were being supplemented with programs given in the auditorium for the Fleet Officers by the War College Staff. He seemed to be quite interested.

I suggest that we wend him a copy of the Maval War College Notice 5010 of 10 May 1954 so that he can see what it is about.

He asked about Global Strategy and when it would be. I told him that it would be held between 7-11 June and that he was expected. I stressed this rather forcibly and indicated that Admiral Sherman and Admiral Fechteler had been here and that the presence of the Vice Chief of Naval Operations was a highly desired event. He said he would do what he could to be here, but with Admiral Carney away so much he didn't know.

(5) I didn't learn anything particularly new in Washington because things were relatively quiet, and my time short.

Personal Office Memorandum united states government 24 May 54 Wellegul

4 June 1954

MEMORANDUM TO: Admiral Robbins

l. I think that your draft letter "Maval Operations in Restricted Waters" is satisfactory for naval purposes and presents adequately the problem and the suggested steps to improve it. However, since this is not entirely a naval problem, but is essentially a joint problem with a special interest to the Army whose ground forces might well be operating in the vicinity of the restricted waters under study, and who may have already studied this problem from their point of view, it might be well to add a new paragraph to the effect that:

"7. In connection with the above recommendations, the President of the Naval War College realises that since operations in restricted waters will be more likely joint, rather than purely naval, operations, it might be wise to approach the problem of developing a doctrine for such operations on a joint service basis."

R. W. BATES Commodore, USM(Ret).

8 June 1954 MEMORANDUM TO: Admiral Robbins Subj: Naval Warfare Analysis Group Encl: 1tr from NavPG School dtd 2 June 1954 1. During my last trip to Washington Admiral Schindler referred to the possibility of placing in the Maval Warfare Analysis Group under contemplation, certain graduates of the Operation Analysis course at the Postgraduate School Monterey. 2. In accordance with your desire, I wrote to the Head of the Postgraduate School and have received the enclosed letter in return. It would appear that these officers should have some qualifications for future employment in this field. I say "appear" because the quality of these officers will depend upon (1) who instructed them and (2) whether they inherently have analysis qualifications. R.W. BATES

C. dSt.

NAVAL WAR COLLEGE NEWPORT, R. I.

30 June 1954

MEMORANDUM TO: President, Naval War College - THE with the fellows

Subj: Australian request for command study and analysis of Battle of Savo Island (August 1942)

1. While I personally have no objection to the Australians having a copy of the study and analysis of the Battle of Savo Island, I recommend that this request be disapproved for the following reasons:

- (a) These studies are maintained tightly within the U.S. Navy and I have been directed by the Chief of Naval Operations not to allow them outside of the Naval service and to restrict their distribution within the Naval service. The same restrictions apply to the films. I am permitted to release the films to the Army War College and the Air University only on their request; in other words, I cannot volunteer them.
- (b) Admiral Spruance tried twice to have the studies downgraded and was repeatedly refused by the Chief of Naval Operations, on the ground that these studies showed American thought processess and American tactical concepts which he did not choose to release to other services, even though American sister services.
- (c) It will be difficult to retain these studies within the Australian Navy only, because the word will get around to other navies in similar manner as it got to the Australians. With regard to the latter, I think that the Australians heard about the Savo Island study not only because there is a footnote in Admiral Morison's book regarding my study, but also to the fact that the film, Battle of Coral Sea was shown in the Pentagon about one month ago to the representatives of the Australian-New Zealand groups in Washington on the anniversary of that battle.

Cutsus,

NAVAL WAR COLLEGE NEWPORT, R. I.

21 September 1954

MEMORANDUM FOR THE PRESIDENT, U.S. NAVAL WAR COLLEGE

1. My trip to Washington was, in general, quite satisfactory and I accomplished most of the objectives which I had set myself out to accomplish. I had a number of conferences with results as follows:

a. VICE ADMIRAL R.P. BRISCOE and REAR ADMIRAL W.G. SCHINDLER: Both were concerned over the possibility that the analysis group which we had been considering for some time and had hoped would be set up in the Newport area might not materialize at present. It appears that Admiral Schindler and Admiral Rees, who is an assistant to Admiral Ofstie, are in directly opposite camps regarding this group. The present plan is to set up a group in the Navy Department to study Navy objectives. This group will consist, in general, of naval officers, rather than civilians and will have as its first task, the objectives of the U.S. Navy.

It appeared to me that both Admiral Briscoe and Admiral Schindler were still hopeful that, eventually, the analysis group would be set up as planned; however, they were quite sure that it wouldn't be set up now. I discussed the matter with Admiral Rees and told him that the whole problem of what kind of group to establish was dependent upon the objectives assigned the group. I further said that, in so far as I was able to state, although I had no authority to represent the War College in the matter, the policy of the War College remained the same, i.e. that we wished an intellectual group of civilians set up somewhere, but preferably in the Newport area, for the purpose of obtaining some clear, high-level thinking on matters to be chosen, in general, by the group, but with guidance from the Naval War College.

b. REAR ADMIRAL CARL F. ESPE: I had quite a long talk with Admiral Espe over the advisability of releasing to the Australians the World War II Battle Evaluation Group study of the Battle of Savo Island. Admiral Espe was absolutely opposed to releasing this study to the Australians for many reasons, most of which I had already mentioned to you previously. Admiral Espe stated that the stability of the Australian civilian government at present was doubtful and that it was possible that it might be replaced by a labor government, which, as the world knows, has been infiltrated, to a degree, with Communist influence.

I also discussed with Admiral Espe the question of releasing to Mr. Hanson Baldwin certain British papers on the Battle

NAVAL WAR COLLEGE NEWPORT, R. I.

of the River Plate and that portion of the War College analysis on the Battle for Leyte Gulf completed to date. Admiral Espe was likewise unalterably opposed to releasing this data to Mr. Baldwin on the ground that our analyses were definitely Confidential and that Mr. Baldwin, as a newspaper correspondent, was not entitled to receive this data for publication, nor was he cleared for the same. In view of this, I wrote two letters to clear up the matter, which letters have already been signed and forwarded by Captain Simmers.

c. REAR ADMIRAL FRANK T. WATKINS: I had a friendly chat with Admiral Watkins. I have been trying to get Admiral Watkins to photograph or microfilm the Japanese documents now in the National Archives, lest we lose them. You forwarded a letter on this subject recently which Admiral Watkins thought was excellent. He is using the wording of your letter to support the microfilming operation but it has been temporarily stalled in the office of the Vice Chief of Naval Operations awaiting such time as Admiral Carney can look at it. Apparently, the Vice Chief approves of the project.

I also discussed with Admiral Watkins the project of having the War College President's portrait painted and he said he would look into this. Admiral Watkins indicated that he might be in the area presently, possibly as Commander Submarine Force, Atlantic at New London, to relieve Admiral Crawford, who will become Commandant of the Sixth Naval District. It seems likely that Admiral Russell, now Commander Submarine Force, Pacific, will relieve Admiral Watkins.

- d. CAPTAIN JOHN C.S. McKILLIP: Captain McKillip is the Head of the Meteorological Branch of the Chief of Naval Operations. His offices have been moved from the Fifth Floor of the Pentagon to Arlington Annex, BuPers. He was busily engaged in preparing a reply to Rhode Island's Senator Green's letter to the Chief of Naval Operations, asking for information concerning the weather broadcasts relating to the recent hurricanes Carol and Edna. My reason for seeing Captain McKillip was to point out to him that the charts made by his section for my Volume I were considerably different from those made for Volume II. I pointed out the differences and he seemed quite surprised and promised to make them consistent.
- e. <u>VICE ADMIRAL ROSCOE</u> F. GOOD: Admiral Good stated that he was called upon to make a speech here in the middle of Octoberthat he wanted to be extra good and that he had already started on it. He stated that he had thought of handling it "off the cuff" and was still contemplating it, but was afraid he was going

NAVAL WAR COLLEGE NEWPORT, R. I. to be unable to do so as he would not have any case history, such as Admiral Badger had, to emphasize his points. REAR ADMIRAL SHERMAN F. CLARK: Admiral Clark, who is Director, Shore Establishment Development and Maintenance Division, was queried by me for Admiral Wellings as to the best method to obtain funds for repairing the Navy beaches which were destroyed in the hurricanes. Admiral Clark gave me the data which data I gave to Admiral Wellings. The situation looks very good because there are emergency funds for cases of this type which are readily available and which require little accounting. I think that we will have our beaches back in a short time. REAR ADMIRAL JOHN B. HEFFERNAN: I had considerable discussion with Admiral Heffernan over the microfilm project above referred to under Admiral Watkins. He is very anxious to accom-In addition, he has set up a 10-year project for the Department of History, which project seemed sensible to me; but I was informed that this project had been rejected - I think, by the Budget. Admiral Heffernan has supervised to a degree, or at least his office has supervised to a degree, the translation work done by my translators down there and I am very appreciative of it and plan to write him a letter thanking him for his help once my last translator has been released. It seems probable that Mrs. Tanaka will be rehired by Admiral Heffernan for this microfilm project which seems likely will be made effective. COMMANDER ELDRIDGE F. BALDRIDGE: This officer, who is in the office of the Assistant Secretary of the Navy for Air, told me, believe it or not, that the reports in Washington concerning the Wherry Housing in Fort Adams were so favorable that they were going to use this type in the future for other Navy Wherry Housing. I told him that this surprised me as there were considerable changes necessary to make them satisfactory and I recommended, therefore, that he have any prospective commander who expected to build Wherry Housing look into these changes before ordering the Fort Adams type. j. REAR ADMIRAL JOHN J. BERGEN, USNR: The Assistant Secretary of Defense, Mr. Anderson, is going to Europe on a long tour beginning in a couple of days. He will be accompanied by Rear Admired John J. Bongen, USNR, who will Rear Admiral John J. Bergen, USNR, who will go, not as a guest, but on duty and therefore, in uniform. Admiral Bergen called me yesterday to tell me about this and seems very impressed with his orders. The trip will take approximately five weeks.

NAVAL WAR COLLEGE NEWPORT, R. I.

h. GENERAL COMMENTS: The above covers, in general, my principal contacts. Everywhere, I found people relaxed, possibly because Congress was not in session. A number of the top officers in the Department were missing, notably Admirals Carney and Ofstie. I had wanted to speak to Admiral Duncan since heretofore, on every trip, I have spoken to him for about one hour. Unfortunately, he was so bogged down with the Joint Chiefs of Staff meetings that I decided not to wait.

I heard down there, as a general comment, that the addition of new secretaries, or rather new assistant secretaries, was causing considerable concern in the Department. The reason for this is that the assistant secretaries feel that they should do something to show that they are present and therefore they tend to interfere with "smooth running" operations. I did not discern whether the comments referred only to the assistant secretaries in the Navy Department or to those in Defense as well. I do know that differences have been encountered with the Assistant Secretary for Air and Personnel. However, I think that with the appointment of Mr. A. Pratt, as Assistant Secretary for Personnel, Mr. Smith's influence in this regard will diminish.

Mr. A. Pratt, the new Assistant Secretary for Personnel appointed by President Eisenhower yesterday, is from Boston. He is a graduate of the Naval War College in the class of 1942 and remained on the staff for one term, after which he went elsewhere and ended up on the staff of the Commander-in-Chief of the Pacific Fleet. He also was a member of the Global Strategy group of several years ago. Mr. Charles Francis Adams told me that Mr. Pratt was very impressed with the Global Strategy performance and is completely sold on the Naval War College. His appointment, therefore, in that regard alone, is a worthy one and I am sure will assist in making your problems less difficult.

Very respectfully

30 September 1954

Memorandum to the Chief of Staff, Naval War College:

Subj: Lecture of 30 September 1954

- 1. I should like the privilege of congratulating you upon your lecture this monning. I thought that it was on the highest level and clearly showed the problems which face Naval powers in time of war and how, on occasion, the employment of the lessons of history will assist in solving these problems.
- 2. Your lectures of this morning impressed me very much also because you obviously used the same approach that I' used in 1945 in the attached letter, wherein I endeavored to show the proper strategy and employment of forces necessary to win the Battle of the Atlantic. I never received any thanks for this letter, merely an acknowledgement. However, the facts are that the measures herein recommended were placed in effect some three months later. That should be sufficient for anyone.

R. W. BATES

R. A.